## Specialized Purchasing Consultants

1491 East Side River Road Dummer, NH 03588 (800)750-1538



FY21 Annual Report

With FY22 Projections

Ryan Pinheiro Saco, City of 300 Main Street Saco, ME 04072



# **Specialized Purchasing Consultants Inc.**Serving Maine, New Hampshire & Vermont since 1988

September 2021

Ryan Pinheiro Saco, City of 300 Main Street Saco, ME 04072

Skip Tilton President

Corporate Office: 1491 East Side River Road Dummer, NH 03588 (800) 750-1538

VISIT US ON THE WEB: www.spccopypro.com

Dear Ryan:

We at Specialized Purchasing Consultants wish to thank you for your continued confidence in us for the past 17 years. We hope we can continue this relationship for many years to come.

This year's Annual Report provides an overview of last year's reprographic equipment usage and status. We recognize that this was an unusual year and that accurate usage may not be fully reflected. However, it is still good to compare and review to see just how the pandemic has impacted usage. Recommendations have still been made to address any potential problem areas and help to avoid needless down time and improve equipment reliability.

Every year we strive to improve or enhance our services to save our clients time, money, and effort. Hopefully you have been able to benefit from these services, and we hope to continue to offer new services. In fact, one new service is the Client Warranty and Relief Fund. A description of this valuable service is provided in this year's report. We are pleased to continue offering all of our services to you at no additional charge.

We appreciate the opportunity to provide you with the best possible pricing, service, and equipment. We look forward to our meeting. Feel free to share your thoughts and feelings concerning your overall experience with SPC.

Sincerely,

Skip Tilton President

"Protecting Your Copier Interests"

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### **MEET YOUR TEAM**



#### Skip Tilton, President Billie Jo Tilton, Vice President

As co-founders of SPC, we are very proud of our team of professionals. The concept of group purchasing to save millions has grown since 1988 into providing over 16 different managerial services that increase reliability and extend the life of your equipment. However, none of this would have been possible without the loyalty of our clients, many of whom we have assisted for more than 20 years! Together, we have realized the lowest prices possible while improving the quality of your service and equipment. We have also been able to find ways to increase your equipment reliability, monitor and track usage variations throughout the year, and keep your costs under control.





## Alex Webster Operations, Marketing & IT Manager

Alex is involved in every aspect of SPC. He actively seeks to improve the cooperative bidding process and is continually seeking to improve the buying power in New England. Alex organizes and prepares the bids for new and existing clients, tabulates the bid results and presents them to our clients. He also presents our Annual Reports each year. He keeps our office equipment up to date, ensuring we are always online and using the latest technology to maintain STARDoc and FM Audit so our clients have access to valuable information on their equipment.

#### Pam Weed Client-Vendor Relations

Pam helps maintain a good relationship between clients and vendors, overseeing warranty complaints and replacements, equipment upgrades and changes, end-of-year meter collection and billing, and Annual Reports. Pam also assists with marketing SPC services.





Kelly Fortier
Office Support

Our newest team member, Kelly creates and maintains Service & Supply contracts and Warranties, equipment additions and upgrades, lease documentation, bookkeeping, and other office support.

## Heidi Tilton Accounting Support

Heidi assists with bookkeeping and billing for both clients and vendors, processing payments, contact information updates, and other office support.





Sue Penney Accounting Coordinator

Sue rejoins our team to oversee billing, leases, and purchase transactions.

#### Robert Dutil Information Technology

Bob keeps SPC running by maintaining and updating database processes as well as assisting in updates to SPC's STARDoc website and the creation of code to create the many reports SPC generates to give you the accurate information of your usage.





Jamin Tilton
Operations Support

Jamin plays a vital role in performing onsite and virtual equipment surveys and installation audits. He assists with STARDoc and FM Audit updates as well.

## **SPC TIMELINE**

### 1988 Specialized Purchasing Consultants opens its doors

• Began offering equipment at the sales representative's cost with continued cooperative buying power obtaining competitive rates on leases, equipment, and Service & Supply contracts.

### 1999 Improved Annual Report

- Revised Annual Report format to include new charts and tables for more expansive usage and budget detail.
- · Established Student Ratios.

#### 2001 Meter Collection

• Began collecting meter reads directly from client and submitting to vendors via spreadsheet, providing more accurate and consistent billing.

#### 2002 Bond Counsel Review

 Added Bond Counsel Review to ensure any and all funding sources provided legal documentation to meet State statutes and regulations.

#### 2003 Bond Counsel Review of Contracts and Warranties

- Service & Supply Contracts revised to reflect SPC's commitment to managing a client's account for five years while allowing the client a 30-day cancel option.
- Warranty revised to protect equipment, guaranteeing service or replacement at no charge, even if a vendor goes out of business.

### 2012 STARDoc and Simplified Billing Developed and Implemented

- Live Floor Plans: Allows IT administrators to move devices around on their own floor plans.
- STARDoc: Helps project out the end-of-year costs and potential overages.
- Simplified Billing: Designed to eliminate hundreds of invoices and condenses it down to 2 or 3 a year.

### 2013 STARDoc - Daily Tracking

Meters gathered daily to track usage

### 2014 STARDoc - Monthly Audits

• Users can see a monthly snapshot of current usage and estimated projections

### 2015 STARDoc - Mapping Options and Asset Management

- Allows mapping of other IT devices (Wireless Access Points, IP Cameras, Projectors, VolP Phones, etc.)
- IT Asset Management tracks all IT purchases, warranty expirations, etc.

## SPC TIMELINE (Continued)

### 2018 STARDoc - Improved Pinpointing of Budget and Communications

- · Improved pinpointing of machines projected to go over budget
- Facilitate communication with your vendor's service manager
- · Request service history on any given printer or copier

### 2019 STARDoc – Service Histories, Chromebook Bid

- Mandatory annual fleet service history: Provides data on the overall reliability of the fleet.
- SPC's Chromebook bid allowed organizations to piggyback off our cooperative pricing. Many schools like SAU 67 Bow and SAU 57 - Salem benefited from this pricing.
- Five-Year Fleet Management (FYFM): Projecting out five-year costs for all equipment based on current and past usage.

### 2020 Mock Bids - Warranty and Relief Fund

- Mock Bids: allows us to show where a client's pricing would come in without having to go out to bid. This allows them to buy off an existing bid, thus saving time and money.
- Warranty and Relief Fund: Due to the pandemic, there are serious upheavals in the industry. In an effort to cushion our clients, this fund was established. For more information, see the last page of the Annual Report.

#### 2020 Chromebook Bid

- Third year in a row, awarding primarily to Y & S Technologies for Lenovo
- Sold 3,379 units to 17 clients for just under \$815k in sales

### 2021 Vendor Services and Warranty Relief Equipment

- Vendor Bid Portal allows vendors to electronically submit bids, ensuring accuracy and saving time when calculating bid
  results for presentation.
- Premier Vendors Classification notes which vendors are not only cooperative to SPC bids but who demonstrate willingness to support SPC's processes before, during, and after the bid.
- Warranty Relief Equipment Base: Premier Vendors will have access to SPC-traded high-quality, low-meter machines. For more information, see the last page of the Annual Report.

### 2022 SPC Roadmap

- STARDoc Upgrade: Plans are being made to give STARDoc a more modern facelift.
- Internal restructuring to ensure our clients receive the best possible service from SPC.

## **EQUIPMENT HEALTH STATUS**

Total Number of Machines		30
Total Black Photocopiers & MFPs:	15	
Total Color Photocopiers & MFPs:	8	
Total Black Network Printers:	7	
Total Color Network Printers:	0	
Total Removed From Service:	1	
# of Units Not in Use for FY21		0
# of Units OFF Warranty**		0
# of Units Approaching End of Warranty		0
# of Units Overused		0
# of Units Underused		0
Contract Commencement Date	08/02/2018	
All Warranties and Service Contracts Expire	06/30/2024	
# of Annual Payments Left on Lease	2	
SPC's FM Audit Print Management Software Loaded	Yes	
Printer Contract Signed	Yes	

<sup>\*\*</sup>NOTE: When a machine goes off warranty, it does not mean that the service contract expires. It simply means that if a replacement machine becomes necessary, it may not be at "no charge."

Dear Ryan,

Client budgets have been significantly impacted for the past two years because of the COVID-19 restrictions. Black usage dropped again by a significant average because of the change to working remotely most of the year.

Your vendor seems to be taking good care of your fleet (see Service History Report), and all of your equipment seems to be running well with no serious issues.

Because prices are coming down, it is our recommendation that you consider an upgrade that would commence on August 2, 2023. Your last lease payment will be made on August 1, 2023. Your first payment of the new lease would be on August 1, 2024. It is our opinion that your lease cost would drop significantly as well as your service-and-supply contract costs. This could result in a savings of \$4,011.01 over five years in color usage at COVID (lower-than-usual) volumes. We can discuss this at our meeting.

Sincerely,

Skip

Saco, City of Ryan Pinheiro 300 Main Street Saco, ME 04072

Five-Year Basis beginning with the 2018/2019 Fiscal Year

Copies-per-Year: 818,735

#### Present vs. Proposed Recommendations as of 8/2/2018

#### PRESENT SITUATION

#### 1) Guarantees on Photocopiers...<One Year

- 2) Annual Price Ceilings Left... < One Year
- 3) High Volume Console Units...0
- 4) Units to be Traded...32
- 5) Photocopiers...16
- 6) Color Photocopiers...10
- 7) MFP's... 3
- 8) Printers....12

Total number of Units...32

- 9) Duplex's...30
- 10) Finisher's...14 w/ 5 Saddle Stitch

#### PROPOSED SITUATION

- 1) Guarantees for both New, Recons & Used Photo's...Five+ Years
- 2) 5% or CPI Annual Ceilings, whichever is less...Five+ Years
- 3) High Volume Console Units with 3 Million plus...0
- 4) Replaced 26 New
- 5) Photocopiers...11 with Secure Print/Confidential Mailbox
- 6) Color Photocopiers...7 (1 of which is the Wide Format Printer)
- 7) MFP's... 10
- 8) Printers...**6**

Total number of Units...28 closing out 5

- 9) Duplex's... 26
- 10) Finisher's... 11

#### **Overall Description of Equipment Fleet:**

Presently, you have Three different Manufacturers, 17 different Models & Two vendors. The new arrangement will shift to one vendor & Two Manufacturers servicing everything with as few models as possible. This will greatly reduce cost and improve reliability.

#### Capital:

Presently, you have one municipal lease that will be paid off on August 1'st 2018. With the new arrangement, you will again have one 'municipal' master lease at 3.69% interest. Your first of five annual lease payments will be due on August 1'st 2019. A legal opinion from SPC's bond counsel (John Larouche in Augusta ME) will be done on this lease transaction. This will assure that all documents are prepared correctly and signed by the appropriate City and bank officials, and that the lease purchase is a tax-exempt obligation with no premium payable by the school district. At your own expense, you can have your own bond counsel also review the documents which would simply duplicate this service.

#### Service & Supplies:

Considering all your consumable cost centers including service you are averaging \$0.00503 for black and \$0.06102 for Color. The new contract will come in at a CPC of \$0.006292 for Black and \$0.03953 for Color including Printers!

#### **Vendor Packages:**

SPC will bring you multiple different vendor combinations, matching up the best technology available to meet your needs. We would like to highlight the most qualified bids combination for your School District.

	<u>Cost Center</u>	<u>Present</u>	<u>KMBS</u>
1.	Service & Supplies Color Photo only	\$11,351.41	\$7,543.35
2.	Service & Supplies Black Photo only	\$3,089.57	\$3,950.98 <mark>#</mark>
3.	Annual Muni Lease *	\$22,947.32 *	\$25,758.88 <mark>*</mark>
4.	Forced Upgrades (#13 Owned Machines)	<b>\$13,777.00</b>	<u>\$00.00</u>
	Totals	\$51,165.30 <b>&amp;</b>	\$37,253.21

Wide Format Copier: Currently Owned, New HP DesignJet T830 Lease Cost is included in the Total.

\*The Last Lease acquired 20 Machines while the new lease is bringing in 27 new Machines including a Wide Format Printer!

# Includes #5 HP's: (1) MICR & (4) Tyler Form Printers which were not part of the previous package.

& Without Forced Upgrades total cost = \$37,388.

The successful bidders will have a blanket servicing contract that includes all consumables excluding only staples and paper for all the equipment that is under their factory authorized ability to service. They will provide one easy 'Cost per Copy' billing plan done twice a year in July & January with a reconciliation invoice in June. Your service contract will be fixed through June 30th, 2019. A contract extension has been negotiated for four more years, which will have an annual price ceiling of five percent or CPI, whichever is less. You however, only commit funds for one-year at a time to the servicing vendor. And even this scenario allows you to upgrade, lowering the service costs, if it is to your advantage to go out to bid at any time. SPC will set up both the service- supply contracts and the warranty cards with the successful bidding vendors.

Security package: Wiping out old data on trade out units has been included in the package.

## NON-CONTRACTED DEVICES

Make - Model	Serial Number	IP Address	Last Update
EPSON UB-E04	X2NN096792	192.100.10.219	2021-09-21 03:02:01
EPSON UB-E04	X2NNI0II90	192.100.10.220	2021-09-21 03:02:01
EPSON UB-E04	X2NNI03608	192.100.10.223	2021-09-21 03:02:01
HP LASERJET P4515	CNDY354110	192.100.100.227	2021-09-21 03:02:01

## WARRANTY REPLACED MACHINES

The following copiers or printers have been replaced by the vendor under the service warranty agreement.

Building	Department/Room	Make/Model	Serial #	Vendor ID #	Date of Trade
Saco City Hall	Accounts Payable - 3rd Floor - REMOVED	) HP-Laser Jet P4515	CNDY354110	9499 5910	2020-10-29

## FIVE-YEAR FLEET MANAGEMENT (FYFM)

We have all heard the saying that Information is Power! Beginning with your next upgrade, FYFM will put you in the driver's seat.

### Purpose of FYFM:

Interactive Tool you can alter with your printing habits. With the click of one button, it will incorporate both past, present and future usage, flagging any potential problematic areas. 'Right-Sized Print Management' will help to eliminate overused color copiers.

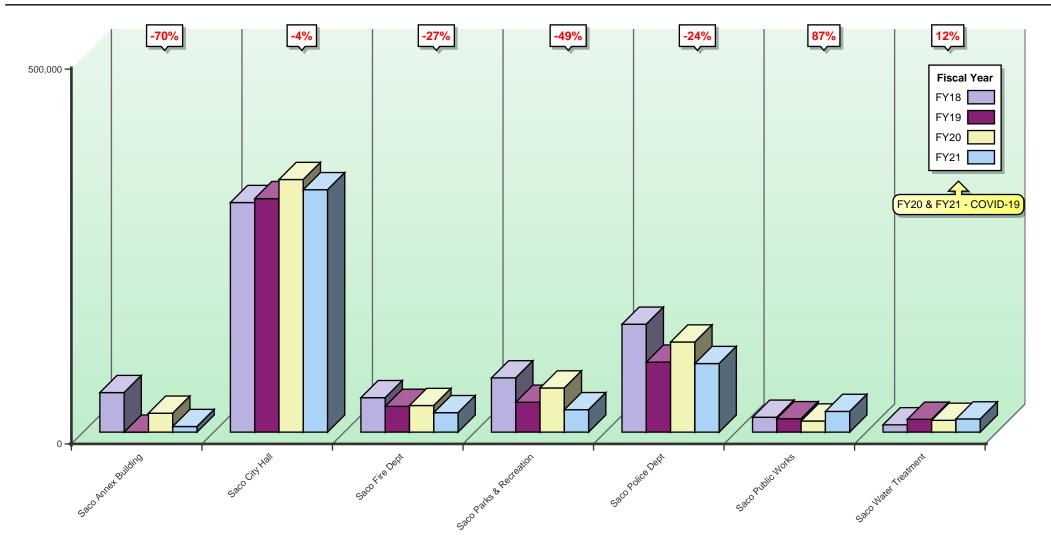
### Setting up Future Budgets:

Projecting out your cost is crucial in setting up your budgets. With FYFM you will be able to take control of your future cost for the entire life of your fleet of copiers, MFP's and printers. STARDoc currently studies your printing habits and projects out for about eight months. FYFM will be able to project out your cost and volume for the entire life of your fleet, usually five years out.

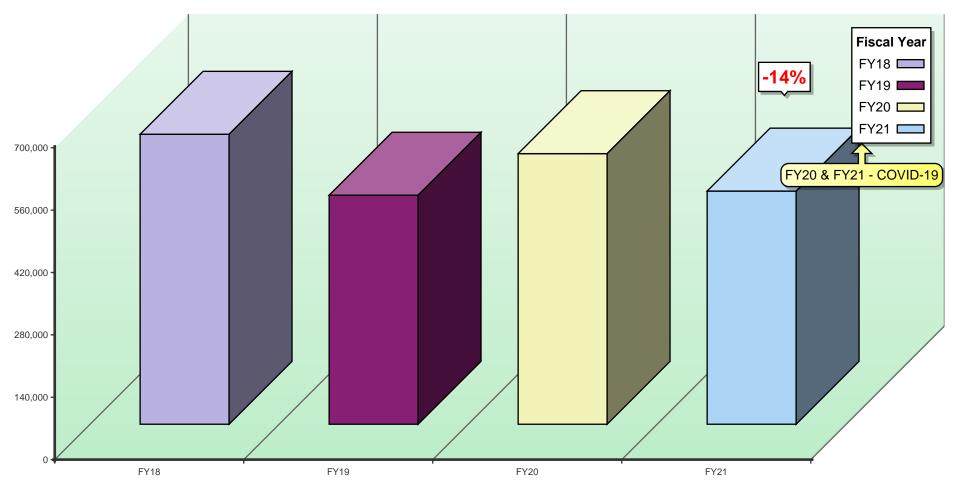
#### Problematic Machines:

How would you know if your equipment is truly malfunctioning and needs to be replaced under warranty? FYFM will compare your service calls to all SPC's clients for like models and speeds. It will provide you with the number of service calls in a fiscal year and the average copies between calls so that you will know if your equipment is running efficiently and/or needs to be replaced under warranty at no charge. In awarding future bids, you will be able to see which company and which manufacturer is operating the best in your geographic area.

## ANNUAL BLACK VOLUME BY LOCATION

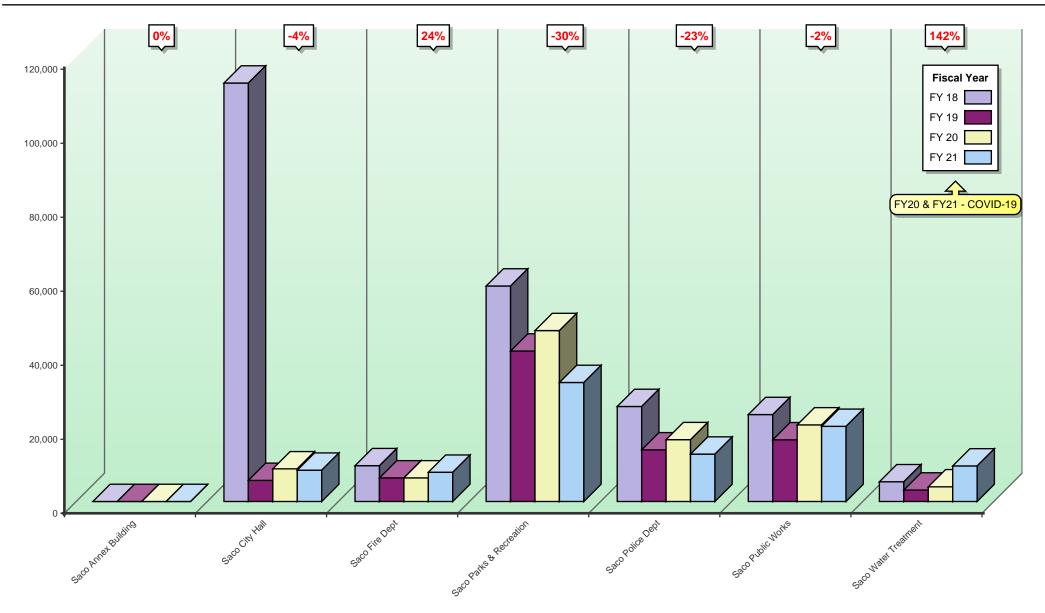


## ANNUAL BLACK VOLUME OVERALL

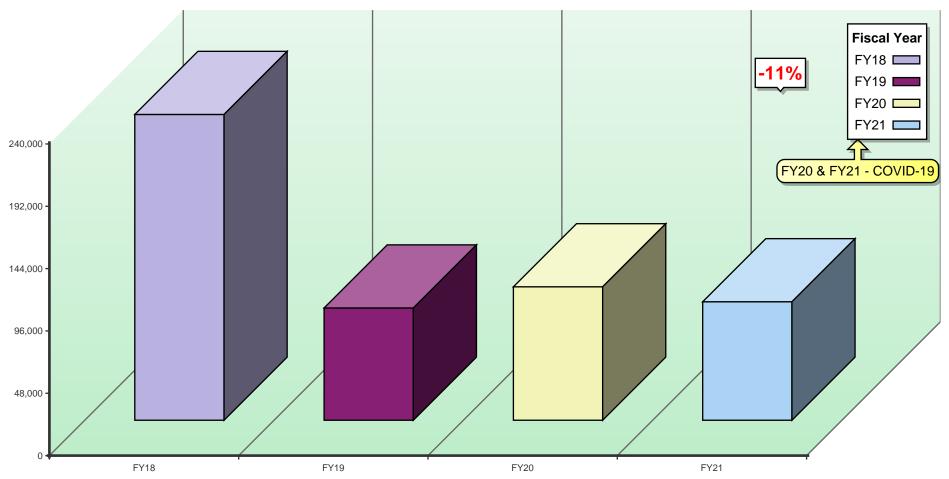


% amount equals the overall increase or decrease between Previous Year & Current Year

## ANNUAL COLOR VOLUME BY LOCATION

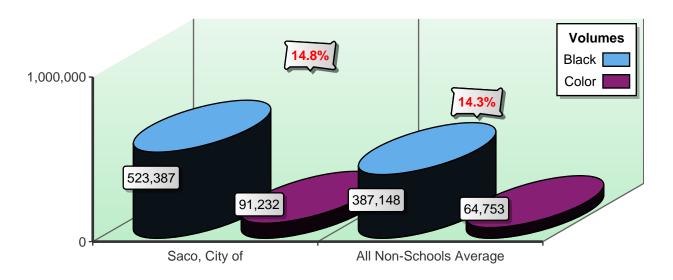


## ANNUAL COLOR VOLUME OVERALL



% amount equals the overall increase or decrease between Previous Year & Current Year

## COLOR-TO-TOTAL VOLUME COMPARISON



## SPC Analysis

COLOR printing plummeted from FY19 to FY20 by 20%, but overall it only dropped by just over 2% between FY20 and FY21, even though COVID restrictions affected only three months of FY20 while it affected all of FY21. This indicates that once restrictions are lifted, color usage will again significantly increase. Obviously some color printing is necessary, but if it is not monitored properly, it could blow up your entire printing budget. The best time to financially achieve the color control goal is when you do your next upgrade. For that recommendation, please review the Health Status page.

SOLUTION: SPC has incorporated into our bids Right-Sized Print Management software that pinpoints the problematic locations and implements tailor-made software that controls your color printing. Instead of forcing the entire organization to change all printing habits, SPC focuses only on problematic locations.

## EQUIPMENT USAGE & RECOMMENDATIONS

The usage analysis shown here provides an overview of the usage of each piece of equipment currently under contract and monitored by SPC.

Date of Last Upgrade: 08/02/2018

M 1 M 11/6 1					Dule of Lusi Opylude. 00/02/2010
Make-Model / Speed Serial Number / Vendor ID			FY2I		
Life Expectancy / Model Intro Date	07/01/2020	06/30/2021	Annual	Cost/Copy	
Equipment Type / Vendor	Meter	Meter	Volume	Annual Cost	Recommendations
Saco Annex Building					
Human Resources					
Konica Minolta BH4422 / 42 PPM	18,839	20,407	1,568	\$0.00409	None at this time.
AAFM011000233 / 9499 5949	10,007	20,401	1,500	\$6.4l	Notice of this fillie.
1,000,000 / 08/2018	0	0	0	\$0.00000	
Black Laser MFP / KMBS				\$0.00	
Room 1					
Konica Minolta BH4422 / 42 PPM	31,551	37,449	5,898	\$0.00409	None at this time.
AAFM011000295 / 9499 5950	,	,	,	\$24.12	
1,000,000 / 08/2018	0	0	0	\$0.00000	
Black Laser MFP / KMBS				\$0.00	
		Subtotal Black	7,466	\$30.54	
		Subtotal Color	0	\$0.00	

M 1 M 11/C 1						Ouot
Make-Model / Speed Serial Number / Vendor ID			FY2I			
Life Expectancy / Model Intro Date	07/01/2020	06/30/2021	Annual	Cost/Copy		
Equipment Type / Vendor	Meter	Meter	Volume	Annual Cost	Recommendations	
Saco City Hall						
Accounts Payable - 3rd Floor						
Konica Minolta BH458 / 45 PPM	72,667	86,939	14,272	\$0.00327	None at this time.	
AA6U011006933 / 94864264				\$46.67		
1,000,000 / 08/2016	0	0	0	\$0.00000		
Black Photocopier/KMBS				\$0.00		
A O II DIE						
Accounts Payable - 3rd Floor	_					
HP Laser Jet 600 M607 / 52 PPM	0	1,246	1,246	\$0.07673	None at this time.	
CNBCM4CIML /	2	2	2	\$95.61		
2,000,000 / 05/2017	0	0	0	\$0.00000		
Black Network Printer / KMBS				\$0.00		
Accounts Payable - 3rd Floor - REMOVED						
HP Laser Jet P4515 / 62 PPM	177,287	181,512	4,225	\$0.07673	Traded.	
CNDY354110 / 9499 5910	,	,	,	\$324.18		
3,000,000 / 05/2008	0	0	0	\$0.00000		
Black Network Printer / KMBS				\$0.00		
City Clerk						
Konica Minolta BH458 / 45 PPM	125,387	223,628	98,241	\$0.00327	None at this time.	
AA6U011006936 / 9499 5951				\$321.25		
1,000,000 / 08/2016	0	0	0	\$0.00000		
Black Photocopier / KMBS				\$0.00		

Make-Model / Speed						Oace
Serial Number / Vendor ID			FY2I			
Life Expectancy / Model Intro Date	07/01/2020	06/30/2021	Annual	Cost/Copy		
Equipment Type / Vendor	Meter Meter	Meter	Volume	Annual Cost	Recommendations	
Equipment Type / Vonder	110101		Volumo	7 milder Cosi	- Hotominonaunons	
Finance Clerk I						
HP Laser Jet 600 M607 / 52 PPM	7,049	11,986	4,937	\$0.02302	None at this time.	
CNBCL6W0F0 / 94995966				\$113.65		
2,000,000 / 05/2017	0	0	0	\$0.00000		
Black Network Printer / KMBS				\$0.00		
Finance Clerk 2						
HP Laser Jet 600 M607 / 52 PPM	6,491	9,147	2,656	\$0.02302	None at this time.	
CNBCL78IC9 / 94995967				\$61.14		
2,000,000 / 05/2017	0	0	0	\$0.00000		
Black Network Printer / KMBS				\$0.00		
Finance Clerk 3						
HP Laser Jet 600 M607 / 52 PPM	6,723	11,191	4,468	\$0.02302	None at this time.	
CNBCL78ICZ / 94995969				\$102.85		
2,000,000 / 05/2017	0	0	0	\$0.00000		
Black Network Printer / KMBS				\$0.00		
Finance Clerk 4						
HP Laser Jet 600 M607 / 52 PPM	8,528	12,645	4,117	\$0.02302	None at this time.	
CNBCL78ID4 / 94995968	·	·	·	\$94.77		
2,000,000 / 05/2017	0	0	0	\$0.00000		
Black Network Printer / KMBS				\$0.00		

Make-Model / Speed						Saco
Serial Number / Vendor ID			FY2I			
Life Expectancy / Model Intro Date	07/01/2020	06/30/2021	Annual	Cost/Copy		
Equipment Type / Vendor	Meter	Meter	Volume	Annual Cost	Recommendations	
Finance Clerk MFC 1						
Konica Minolta BH4422 / 42 PPM	84,920	138,040	53,120	\$0.00409	None at this time.	
AAFM011000226 / 9499 5909	2	2	2	\$217.26		
1,000,000 / 08/2018	0	0	0	\$0.00000		
Black Laser MFP / KMBS				\$0.00		
Finance Clerk MFC 2						
Konica Minolta BH4422 / 42 PPM	63,311	95,296	31,985	\$0.00409	None at this time.	
AAFM011000250 / 9499 5952	,	,	,	\$130.82		
1,000,000 / 08/2018	0	0	0	\$0.00000		
Black Laser MFP / KMBS				\$0.00		
Mail Room						
Konica Minolta BH558 / 55 PPM	182,982	272,487	89,505	\$0.00327	None at this time.	
AA6T011002899 / 9486 4217	102,702	212,401	07,000	\$292.68	Tone ai inis iniic.	
3,000,000 / 02/2017	0	0	0	\$0.00000		
Black Photocopier / KMBS				\$0.00		
Payroll/Benefits Specialist						
Konica Minolta BHC458 / 45 PPM	47,694	62,312	14,618	\$0.00327	None at this time.	
A79M0II027364 / 9486 4215	41,074	02,312	14,010	\$47.80	None di inis inne.	
1,000,000 / 08/2016	14,552	23,008	8,456	\$0.03975		
Color Photocopier / KMBS	,. • -		-,	\$336.13		
				· 		
		Subtotal Black	323,390	\$1,848.69		
		Subtotal Color	8,456	\$336.13		

Make-Model / Speed Serial Number / Vendor ID	07/01/2020	0/ /20 /2021	FY2I	C 1/C	
Life Expectancy / Model Intro Date Equipment Type / Vendor	07/01/2020 Meter	06/30/2021 Meter	Annual Volume	Cost/Copy Annual Cost	Recommendations
Saco Fire Dept					
Main Office					
Konica Minolta BHC458 / 45 PPM A79M011030987 / 9486 4214	69,990	95,925	25,935	\$0.00327 \$84.81	None at this time.
1,000,000 / 08/2016	12,778	20,683	7,905	\$0.03975	
Color Photocopier/KMBS				\$314.22	
		Subtotal Black	25,935	\$84.81	

Make-Model / Speed						Gaoc
Serial Number / Vendor ID			FY2I			
Life Expectancy / Model Intro Date	07/01/2020	06/30/2021	Annual	Cost/Copy		
Equipment Type / Vendor	Meter Meter	Meter	Volume	Annual Cost	Recommendations	
Equipment Type / Vendor	TICICI	Tielei	Volume	7 minuar Cosi	Recommendations	_
Saco Parks & Recreation						
Copy Room						
Konica Minolta BH458 / 45 PPM AA6U011006959 / 9486 4143	68,896	85,598	16,702	\$0.00327 \$54.62	None at this time.	
1,000,000 / 08/2016	0	0	0	\$34.62 \$0.00000		
Black Photocopier/KMBS	U	U	U	\$0.00		
black i fiolocopiei/ ki ib3				φ0.00		
Garage						
Konica Minolta BH4422 / 42 PPM	2,131	2,983	852	\$0.00409	None at this time.	
AAFM011000206 / 9499 5926				\$3.48		
1,000,000 / 08/2018	0	0	0	\$0.00000		
Black Laser MFP / KMBS				\$0.00		
Main Office						
Konica Minolta BHC458 / 45 PPM	21,476	29,536	8,060	\$0.00327	None at this time.	
A79M0II03I6I6 / 9486 42I8	_,,	,,	-,	\$26.36		
1,000,000 / 08/2016	86,880	119,037	32,157	\$0.03975		
Color Photocopier / KMBS				\$1,278.24		
Reception (Move to 2nd Floor)						
Konica Minolta BH4422 / 42 PPM	6,505	10,796	4,291	\$0.00409	None at this time.	
AAFM011000237 / 9499 5780				<b>\$</b> 17 <i>.</i> 55		
1,000,000 / 08/2018	0	0	0	\$0.00000		
Black Laser MFP / KMBS				\$0.00		
		Subtotal Black	29,905	\$102.01		
		Subtotal Color	32,157	\$1,278.24		
		Subidial Coloi	$J_{I}JI$	φ1 <sub>1</sub> ∠10.∠4		

M 1 M 11/6 1						Jack
Make-Model / Speed Serial Number / Vendor ID Life Expectancy / Model Intro Date Equipment Type / Vendor	07/01/2020 Meter	06/30/2021 Meter	FY21 Annual Volume	Cost/Copy Annual Cost	Recommendations	
Equipment Type / Vendor	Pleier	Pleier	volume	Annual Cost	Recommendations	
Saco Police Dept						
Administration						
Konica Minolta BHC458 / 45 PPM A79M011031325 / 9486 4144	37,806	60,831	23,025	\$0.00327 \$75.29	None at this time.	
1,000,000 / 08/2016 Color Photocopier/KMBS	15,419	19,318	3,899	\$0.03975 \$154.99		
Court Officer						
Konica Minolta BH4422 / 42 PPM	54,026	60,964	6,938	\$0.00409	None at this time.	
AAFM011000251 / 9499 5948		·		\$28.38		
1,000,000 / 08/2018	0	0	0	\$0.00000		
Black Laser MFP / KMBS				\$0.00		
C II						
Criminal Investigations Konica Minolta BHC3351 / 35 PPM	14: 277	21 021	/ / F lı	#0.00 <i>k</i> 00	None at this time.	
A92F011010985 / 9499 5946	14,377	21,031	6,654	\$0.00409 \$27.21	None at this time.	
750,000 / 04/2017	15,304	24,208	8,904	\$0.05755		
Color Laser MFP / KMBS	10/00 1	2 1/200	6/76 1	\$512.43		
Data Entry						
Konica Minolta BH4422 / 42 PPM	10,787	21,151	10,364	\$0.00409	None at this time.	
AAFM011000245 / 9499 5947				\$42.39		
1,000,000 / 08/2018	0	0	0	\$0.00000		
Black Laser MFP / KMBS				\$0.00		

Make-Model / Speed						Sacc
Serial Number / Vendor ID			FY2I			
Life Expectancy / Model Intro Date	07/01/2020	06/30/2021	Annual	Cost/Copy		
Equipment Type / Vendor	Meter	Meter	Volume	Annual Cost	Recommendations	
Dispatch						
Konica Minolta BH4422 / 42 PPM	39,527	57,310	17,783	\$0.00409	None at this time.	
AAFM011000243 / 9499 5927	37 <sub>1</sub> 321	31,310	17,703	\$0.00409 \$72.73	None di illis lille.	
1,000,000 / 08/2018	0	0	0	\$0.00000		
Black Laser MFP / KMBS	-	·	-	\$0.00		
Room 121 Hallway						
Konica Minolta BH458 / 45 PPM	57,250	83,983	26,733	\$0.00327	None at this time.	
AA6U011006910 / 9499 5911	0.7200	25/,25	207.00	\$87.42		
1,000,000 / 08/2016	0	0	0	\$0.00000		
Black Photocopier / KMBS				\$0.00		
		Subtotal Black	91,497	\$333.42		
		Subtotal Color	12,803	\$667.41		

Make-Model / Speed Serial Number / Vendor ID			FY2I		
Life Expectancy / Model Intro Date	07/01/2020	06/30/2021	Annual	Cost/Copy	
Equipment Type / Vendor	Meter	Meter	Volume	Annual Cost	Recommendations
Saco Public Works					
General Supervisor					
Konica Minolta BHC458 / 45 PPM A79M011031589 / 9499 5971	32,987	49,985	16,998	\$0.00327 \$55.58	None at this time.
1,000,000 / 08/2016	37,410	55,174	17,764	\$0.03975	
Color Photocopier/KMBS				\$706.12	
Office					
Konica Minolta BH4422 / 42 PPM	0	5,835	5,835	\$0.00409	None at this time.
AAFM011002245 /	_	_	_	\$23.87	
1,000,000 / 08/2018	0	0	0	\$0.00000	
Black Laser MFP / KMBS				\$0.00	
Office					
Konica Minolta BHC3350i / 35 PPM	0	4,798	4,798	\$0.00409	None at this time.
A93E011007518 /				\$19.62	
750,000 / 04/2019	0	2,541	2,541	\$0.05755	
Color Laser MFP / KMBS				\$146.23	
		Subtotal Black	27,631	\$99.07	
		Subtotal Color	20,305	\$852.35	

Make-Model / Speed Serial Number / Vendor ID	07/01/2020	04 /20 /2021	FY2I	Carl	Succ
Life Expectancy / Model Intro Date Equipment Type / Vendor	07/01/2020 Meter	06/30/2021 Meter	Annual Volume	Cost/Copy Annual Cost	Recommendations
Equipment Type / Vender	110101	110101	Volumo	7 milder Cosi	Note in the interior is a second of the interior in the interi
Saco Water Treatment					
Copy Room					
Konica Minolta BHC458 / 45 PPM A79M011031685 / 9486 4146	27,936	42,677	14,741	\$0.00327 \$48.20	None at this time.
1,000,000 / 08/2016	7,117	16,723	9,606	\$0.03975	
Color Photocopier/KMBS				\$381.84	
Water Resource Lab					
Konica Minolta BH4702P / 50 PPM	5,000	7,822	2,822	\$0.00627	None at this time.
AAFH011001207 / 9499 5970 2,000,000 / 08/2018	0	0	0	\$17.69 \$0.00000	
Black Network Printer / KMBS	O	U	U	\$0.000	
				7-1	
		Subtotal Black	17,563	\$65.90	
	:	Subtotal Color	9,606	\$381.84	
	District Wid	e Black Totals	523,387	\$2,564.43	
	District Wid	le Color Totals	91,232	\$3,830.19	Your Avg Color CPC is \$0.0420

Estimated color cost savings with your next bid: \$4,011.01 over five years. Our bids are coming in at an average of \$0.03319, with our compensation included.

## SPC SERVICE & SUPPLY COST SAVINGS

These tables compare your equipment cost per copy for service and supplies (black prints or copies only) before becoming an SPC client on 09/15/2004 with your projected cost per copy for the new fiscal year through SPC. Annual Volume represents actual FY 21 black print usage. The second table represents your annual and five-year cost savings compared to your previous cost per copy rate.

#### BEFORE SPC

Current Volume	Prior CPC	Average Annual Cost
523,387	\$0.03124	\$16,350.61

### **CURRENTLY WITH SPC**

Current Volume	Current CPC*	Current Cost	Cost Savings	5 Year Savings
523,387	\$0.00490	\$2,564.60	\$13,786.01	\$68,930.07

<sup>\*</sup>This CPC is an average of your copiers and printers together. Your copier cpc is substantially lower than this average.

Today the Cooperative Buying of SPC has netted annual cost savings, on average, of \$13,786.01 x 17 years as a Client = \$234,362.23 Cost Savings!

## PROJECTED EQUIPMENT COSTS BY BUILDING - BLACK

This table represents PROJECTED expenses for BLACK prints or copies by building based on recent activity. Approximate current paper case costs and averaged current annual lease payments are figured in to provide budget information for the upcoming fiscal year.

Building	Projected Black Volume	Projected Black Usage Cost	Approximate Paper Cost	Average Annual Equipment Cost	Total Proj Black Usage Cost
Saco Annex Building	7,466	\$31.43	\$40.32	\$367.27	\$439.01
Saco City Hall	323,390	\$1,904.31	\$1,746.31	\$15,908.12	\$19,558.74
Saco Fire Dept	25,935	\$87.40	\$140.05	\$1,275.79	\$1,503.24
Saco Parks & Recreation	29,905	\$105.10	\$161.49	\$1,471.08	\$1,737.67
Saco Police Dept	91,497	\$343.41	\$494.08	\$4,500.90	\$5,338.39
Saco Public Works	27,631	\$102.05	\$149.21	\$1,359.22	\$1,610.47
Saco Water Treatment	17,563	\$67.91	\$94.84	\$863.95	\$1,026.70
TOTALS	523,387	\$2,641.60	\$2,826.29	\$25,746.33	\$31,214.22

#### SPC EQUIPMENT BIDS:

During FY21, our cooperative bids achieved significant cost savings. Despite seeing inflation in almost all markets, with a 5.7% increase on the price index, our bids dropped about 7% for existing clients! So compared to inflation from one year to the next, we achieved a 12% drop! Therefore, based on our results this past year, we feel we can save you another \$4,500.24 if you did an upgrade.

Current bids are coming in between 12% to 17% of Retail compared with the current Salesman's Cost of 50% of Retail.

For Example: A 90-copy-per-minute Ricoh IM9000 black photocopier with RADF, Duplexing, Finisher, 3-Hole Punch, CIF-Print-Color Scan-Hard Drive for Secure Print with a Retail Cost of \$44,743 can be purchased for \$6,453... That's 14% of Retail! Our prices are negotiated with and supported directly by the manufacturer.

## PROJECTED EQUIPMENT COSTS BY BUILDING - COLOR

This table represents PROJECTED expenses for COLOR prints or copies by building based on recent activity. Current paper case costs and averaged annual lease payments are NOT figured in to this table, as they are covered in the black prints report.

Building	Projected Color Volume	Service & Supply Cost
Saco Annex Building	0	\$0.00
Saco City Hall	8,456	\$346.19
Saco Fire Dept	7,905	\$323.63
Saco Parks & Recreation	32,157	\$1,316.51
Saco Police Dept	12,803	\$687.45
Saco Public Works	20,305	\$877.89
Saco Water Treatment	9,606	\$393.27
TOTALS	91,232	\$3,944.94

## SERVICE & SUPPLY USAGE PROFILE BY VENDOR - BLACK

This table represents ACTUAL and PROJECTED Service & Supply expenses for BLACK usage broken down by equipment type and vendor. Under SPC's Simplified Billing Program, SPC will invoice you directly for 50% of the Projected Annual Volume in July and January, and then reconcile based on actual usage in June. Cost per copy typically increases by 5% or CPI annually, whichever is less. FY22 increase is 2.6%.

Vendor	Equipment Type	FY21 Black Volume	FY21Color Cost/Copy	FY21 Black S & S Costs	FY22 Black Cost/Copy	FY22 Projected Black S & S Costs
Konica-Minolta Business Solutions	Black Laser MFP	138,634	\$0.00409	\$567.01	\$0.00421	\$583.65
Konica-Minolta Business Solutions	Black Network Printer	2,822	\$0.00627	\$17.69	\$0.00646	\$18.23
Konica-Minolta Business Solutions	Black Network Printer	16,178	\$0.02302	\$372.42	\$0.02371	\$383.58
Konica-Minolta Business Solutions	Black Network Printer	5,471	\$0.07673	\$419.79	\$0.07903	\$432.37
Konica-Minolta Business Solutions	Black Photocopier	245,453	\$0.00327	\$802.63	\$0.00337	\$827.18
Konica-Minolta Business Solutions	Color Laser MFP	11,452	\$0.00409	\$46.84	\$0.00421	\$48.21
Konica-Minolta Business Solutions	Color Photocopier	103,377	\$0.00327	\$338.04	\$0.00337	\$348.38
TOTALS AND AVERAGES		523,387	\$0.00490	\$2,564.43	\$0.00505	\$2,641.60

## SERVICE & SUPPLY USAGE PROFILE BY VENDOR - COLOR

This table represents ACTUAL and PROJECTED Service & Supply expenses for COLOR usage broken down by equipment type and vendor. Under SPC's Simplified Billing Program, SPC will invoice you directly for 50% of the Projected Annual Volume in July and January, and then reconcile based on actual usage in June. Cost per copy typically increases by 5% or CPI annually, whichever is less. FY22 increase is 2.6%.

Vendor	Equipment Type	FY21 Color Volume	FY21 Color Cost/Copy	FY21 Color S & S Costs	FY22 Color Cost/Copy	FY22 Projected Color S & S Costs
Konica-Minolta Business Solutions	Color Laser MFP	11,445	\$0.05755	\$658.66	\$0.05928	\$678.46
Konica-Minolta Business Solutions	Color Photocopier	79,787	\$0.03975	\$3,171.53	\$0.04094	\$3,266.48
TOTALS AND AVERAGES		91,232	\$0.04198	\$3,830.19	\$0.04324	\$3,944.94

## LEASED/OWNED EQUIPMENT DETAILS

Total Number of Machines Under Contract	29
Number of Machines on Lease	26
Number of Machines Owned	3
Number of Rental/Loaner Machines	0
Lease Company	Norway Savings Bank
Term	5 Annual
Annual Payment usually due on 8/1	\$25,746.33
Lease Start Date	08/02/2018
Lease End Date	08/01/2023

Remaining Payments

2

<sup>\*</sup>The Lease End Date has no bearing on Service & Supply and Warranty Contracts.

## LEASED EQUIPMENT

Saco Annex Building Human Resources Konica Minol Saco Annex Building Room I Konica Minol Saco City Hall Accounts Payable - 3rd Floor Konica Minol	Ita BH4422       AAFM011000295         Ita BH458       AA6U011006933
	lta BH458 AA6U011006933
Saco City Hall Accounts Payable - 3rd Floor Konica Minol	
	lta BH458 AA6U011006936
Saco City Hall City Clerk Konica Minol	
Saco City Hall Finance Clerk 1 HP Laser Jet	600 M607 CNBCL6W0F0
Saco City Hall Finance Clerk 2 HP Laser Jet	600 M607 CNBCL78IC9
Saco City Hall Finance Clerk 3 HP Laser Jet	600 M607 CNBCL78ICZ
Saco City Hall Finance Clerk 4 HP Laser Jet	600 M607 CNBCL78ID4
Saco City Hall Finance Clerk MFC I Konica Minol	lta BH4422 AAFM011000226
Saco City Hall Finance Clerk MFC 2 Konica Minol	lta BH4422 AAFM011000250
Saco City Hall Mail Room Konica Minol	lta BH558 AA6T011002899
Saco City Hall Payroll/Benefits Specialist Konica Minol	lta BHC458 A79M011027364
Saco Fire Dept Main Office Konica Minol	lta BHC458 A79M011030987
Saco Parks & Recreation Copy Room Konica Minol	lta BH458 AA6U011006959
Saco Parks & Recreation Garage Konica Minol	lta BH4422 AAFM011000206
Saco Parks & Recreation Main Office Konica Minol	lta BHC458 A79M011031616
Saco Parks & Recreation Reception (Move to 2nd Floor) Konica Minol	lta BH4422 AAFM011000237
Saco Police Dept Administration Konica Minol	lta BHC458 A79M011031325
Saco Police Dept Court Officer Konica Minol	lta BH4422 AAFM011000251
Saco Police Dept Criminal Investigations Konica Minol	lta BHC3351 A92F011010985
Saco Police Dept Data Entry Konica Minol	lta BH4422 AAFM011000245
Saco Police Dept Dispatch Konica Minol	lta BH4422 AAFM011000243
Saco Police Dept Room 121 Hallway Konica Minol	lta BH458 AA6U011006910
Saco Public Works General Supervisor Konica Minol	lta BHC458 A79M011031589
Saco Water Treatment Copy Room Konica Minol	lta BHC458 A79M011031685
Saco Water Treatment Water Resource Lab Konica Minol	lta BH4702P AAFH011001207

## OWNED EQUIPMENT

Building	Room	Make/Model	Serial Number
Saco City Hall	Accounts Payable - 3rd Floor	HP Laser Jet 600 M607	CNBCM4CIML
Saco Public Works	Office	Konica Minolta BH4422	AAFM011002245
Saco Public Works	Office	Konica Minolta BHC3350i	A93E0II0075I8

## STARDoc USER NAMES

Name	User Name
Amy Oliver	aoliver@sacomaine.org
Bryan Kaenrath	bkaenrath@sacomaine.org
Dorothea Bender	dbender@sacomaine.org
Emily Roy	eroy@sacomaine.org
Erica Dube	jhirsh@sacomaine.org
Glenys Salas	gsalas@sacomaine.org
Henry Pelletier	hpelletier@sacomaine.org
Karen Audie	kaudie@sacomaine.org
Kate Kern	kkern@sacomaine.org
Lori Angis	laa
Nancy Binette	nbinette@sacomaine.org
Ryan Pinheiro	rpinheiro@sacomaine.org
William Rankin	wrankin@sacomaine.org



## Benefits of partnering with SPC

## Top Benefits to our CLIENTS:

### 1. Cooperative Buying

- By definition, is a model that allows a group of buyers with a common interest to pool their buying power in order to negotiate more favorable pricing and better service. SPC's model allows you to pick your preferred vendor!
- SPC's pricing is so strong we pay for our own fee by acquiring prices lower than what you can do on your own.
- We will <u>save you money</u> benefiting from the combined purchasing power of more than 70 clients with over 4,500 devices doing 265 million copies and prints per year (pre-COVID). We purchase approximately 1,200 units annually with 72 million prints out to bid.
- We will <u>save you time</u> by preparing your bid, negotiating with vendors/manufacturers, presenting a
  total bid analysis, and managing the implementation.
- We will *save you frustration*. We manage your contracts for up to five years from the date of installation.

### 2. Exclusive STARDoc Software

- STARDoc: System for Tracking And Reporting Documents.
- Maps all devices and sets up 'Interactive Live Floor Plans' of all printing devices, showing you a Before
  and After Upgrade look; provides a visual for all decision makers over the next five years.
- STARDoc studies your printing habits and is able to predict your year-end cost months in advance, before you receive your year-end reconciliation invoice.
- Sets up your next year's budget at the click of a mouse.

### 3. Simplified Billing Program

- · Removes the confusion out of billing.
- Eliminates variety of invoices from multiple vendors that come monthly and/or quarterly.
- THREE detailed, easy-to-read invoices are sent each year from ONE billing source.
- Reconciles all of your devices at the end of the year; you pay only for what you use; no minimums.

### 4. Five-Year Equipment Replacement Schedule

- SPC's staff surveys key locations that determine life of existing equipment.
- Specs out new equipment needed: Does not allow vendors to undersize during the bidding process.
- Manages the entire bid process down to the install.

### 5. Annual Report

- A crucial document that extends the life of your equipment, often getting 8 to 10 years of guaranteed performance! Flags copying trends within your organization such as overusage.
- You get an overview of your current equipment situation, reports associated with copying and printing costs and, if needed, recommendations for addressing situations posing a problem.

### 6. Vendor Neutral

- SPC does not recommend just one brand; we suggest what's best for you with serviceability in mind.
- We present you with the bid results and offer recommendations, yet the decision is yours to make.

SPC has been serving their clients since 1988, saving millions of dollars along the way.

Based on current actual volumes and CPCs, SPC has generated Annual Savings of \$2 million for all of our clients. That translates into Savings of more than \$10 million over five years!



## **SPC Values Our Vendors**

### Overall Benefits to Our Vendors

- Opportunities brought to vendor Over 1,200 units purchased in FY21 running over 72 million prints
- SPC is well respected in the industry
- SPC values our vendors and speaks highly of them to our clients
- National Contracts that are all negotiated with the manufacturers at your disposal

### Vendor Benefits Pre-Bid & During the Bid Process:

- Sharing of previous bid results that help you to negotiate with your manufacturers
- On-Site Survey of client requirements including mapping all devices
- Writing of the Five-Year Equipment Replacement Schedule (Bid Specs)
- Vendor Bid Portal: Greatly reduces bid input time; reduces time from bid submission to bid presentation to the clients in our cooperative
- Control of Bid Specs (Not allowing any vendor to underbid or offer discontinued equipment)
- Selling of vendors' 'Value Add' directly to our clients after the bids are in; Client has the right to pay more than low bid, if desired

## Vendor Benefits Before & During Installation

- Digital Needs Analysis: Matching up the machine to installation site
- Schedule and coordinate Vendor meeting with Client
- Cover the cost of ESP surge protectors, electrical wiring, computer interface and any unexpected costs
- Manage and audit installation
- Capture final meter reads and close books on old devices & contracts

## Vendor Ongoing Support

- · Yearly meter reads
- Simplified Billing: SPC manages billing and payment directly with Client and Vendor
- STARDoc: System for Tracking And Reporting Documents... Manages the budget
- · Annual Reports that flag machines that are being overused and underused thus improving reliability
- Mediating warranty issues in sensitive locations

## Why do some vendors hesitate to bid?

- Vendors worry that bidding will reduce their margins
- If word gets out on pricing, they feel that their other customers will call and ask for similar prices
- · Lose control of their account as winning bidder may beat their pricing
- SPC bids are designed to keep specs equal for all, no chance of providing a lesser piece of equipment

SPC manages over 4,500 Photocopiers and Printers
Our relationship with our vendors has never been stronger!



## STARDoc Features

## Cost Projection by Department or Building

- Allows you to formulate next year's budget as early as December
- Allows you to see the projected usage bill in advance
- Tabulate total budgets and total costs district-wide
- Volume or cost pages allow you to pinpoint specific machines on the floorplans
- Timeline allows you to track historical volume and costs to compare current budget with past years

### Map your devices on Floorplans

- Identifies detailed information (IP address, serial number, vendor ID, CPC, consumed volume, toner and service alerts)
- Device Information tab allows easy access to the printer/copier web interface
- Asset Management (Servers, Wireless Access Points, IP Cameras, Projectors, Apple TVs)

### Floorplan Administration

- Allows IT and Business Manager to move devices around on floorplan
- Paper trail of device locations after summer break
- Shows Previous Devices, Present Equipment, and Proposed Equipment

### Contacts Page

- Control Access and Permissions to STARDoc
- Toggle Email All (Toner Alerts, Service Alerts, Monthly Audits)

## Device Listing Page

- Centralized location for detailed information of District's assets
- Exportable device listing to Excel or PDF
- Non-Reporting Device listing for devices that haven't reported for more than two weeks
- Tracks additional non-contracted devices
- IP Addresses and MAC addresses imported automatically
- Strikethrough on machines that have been removed

## Monthly Audits

- Monthly Cost Snapshot
- Shows number of devices not reporting to help improve projections accuracy

## Last Sync Date

• Shows the last time FM Audit synced for equipment

## Over-Budget Report

- Request service history on any machine right through STARDoc.
- Catch overused equipment early, before equipment begins to break down due to overuse.

## Five-Year Fleet Management (FYFM)

• Projects out five-year costs for all equipment based on current and past usage

## **NEW VENDOR CATEGORIES**

In the past we had two vendor categories: Cooperative and Uncooperative. In 2021 we added a third category:

## Premier: defined as consistently providing ...

- · Quality bids to SPC
- Quality service with a four-hour or less average response time
- · Reliable equipment and competitive pricing
- Support to SPC and our mutual clients to resolve concerns
- Current Premier Vendors
  - Budget Document Technologies
  - Konica Minolta Business Solutions
  - National 1927
  - Ricoh USA
  - SymQuest Group

## Cooperative: defined as ...

 Providing bids as required but lacking in one or more areas listed above, or they have yet to provide a history of strong support

### Uncooperative: defined as ...

- Rarely submitting bids to SPC
- Encourages SPC clients to breach existing contracts and uindermines SPC's bid process

## WARRANTY RELIEF FUND

#### Why is it Needed?

With the recent pandemic, schools and businesses shut down. In FY20 credits owed were around \$389,000. However, your contracts stipulate that any unused service and supplies are to be refunded. While this may seem like good news, what if the vendor is unable or unwilling to repay those funds? Many companies outside of the copier industry are already filing for bankruptcy. SPC's legitimate concern is, what if this hits the copier industry and we can no longer access the funds owed to the client?

#### Other Concerns:

- Vendor refuses to honor a Warranty
- Equipment is no longer under a vendor Warranty
- Vendor refuses to honor a Service-and-Supply Contract at the agreed-upon pricing.
- Vendor gets sold to a venture capitalist entity or to a risky new owner with limited cash reserves

#### Purpose:

Since 1989, SPC's goal is to shelter our clients from Industry upheavals. This fund is to set aside monies that can be used by any client, if a need arises.

Funding Source: Initially, \$200,000 no-interest personal loan. To be paid back from two sources...

- Wholesale Trades... For over 10 years these funds have been set aside for warranty replacement units since the industry
  would provide the same cash price with or without the trade.
- Equipment Purchases... 2% of the gross will be set aside with each upgrade.

#### Who Benefits?

All SPC clients...like any insurance fund, by pooling funds from SPC's entire client base, any losses are eliminated.

## **WARRANTY RELIEF EQUIPMENT BASE**

#### Why is it Needed?

As with credits owed to clients for unused copies, sometimes equipment needs to be replaced or added but there are no funds in the budget. Rather than relying solely on the Warranty Relief Fund, SPC will have an inventory of high-quality, low-meter copiers and printers to use as replacements or additional equipment as needed at a lower cost to the client than a new machine.

#### Other Concerns:

- Equipment is no longer under a vendor Warranty
- Vendor refuses to honor a Warranty
- Equipment is damaged by user and not covered under the Warranty

#### Purpose:

• To replace or add a machine when needed

#### Who Benefits?

 All SPC clients...by pooling high-quality equipment from past client upgrades, equipment can be replaced with minimal impact on the client